1 Management of the library

The National and University Library (NUL) is a public institution. Its founder is the Republic of Slovenia, the founding rights and obligations are performed by the Government of the Republic of Slovenia. NUL performs the functions of the Slovene national library, acting as the University of Ljubljana library as well, is the national library system development centre and the central research library in Slovenia. NUL is also the national depository organization for all publications, deposited under current legal deposit legislation (so-called »slovenica«).

The NUL management system is represented by the Managing Director and three Deputy Directors each of them with specific responsibilities (library programs; university library system; general administration and finance). There are two supervisory bodies, the Administrative Council, supervising the legality of work and operating activities, along with monitoring and evaluating of the functioning of the library, and the Advisory Council, which monitors and evaluates the professional work of the library and implementation of the policy on behalf of the library founder. The NUL operation system is based on six divisions, each of them consisting of several departments, centres or services.

Long-term priorities in terms of programming guidelines have been specified by the National Program for Culture 2008-2011, and by the Library strategic plan for the period 2010-2013. The principal strategic guidelines are:

- collecting, preservation and sustained conservation of the national written cultural heritage,
- provision of quick and simple access to information resources in diverse forms,
- digitization of library collection, the development of the Digital Library of Slovenia in co-operation with other cultural, scientific and educational institutions,
- developing information support for culture, science and education,
establishing the strategic partnerships with the NUL's environment and co-operation at building and developing of the European digital library.

Annual priorities of the library were defined in the 2011 Work Programme. The library was monitoring its performance against annual goals and against a set of BSC (Balanced Score Card) performance indicators. The quality of library services is being measured by means of user studies. Library financial management functions are supported by the automated management information system which enables an efficient management of allocated finances, providing earmarked spending of allocated funds and control of expenses occurred during the year.

A comparison between the objectives set in the 2011 Work Programme and their achievement shows that NUL had accomplished the majority of them. Since the library programme objectives and the extent of their accomplishment depend first of all on the amount of resources allocated by the founder, the gap between the needs and their realization is getting deeper each year. The library’s policy to build a digital library demands very high investments in technology and education of staff. In 2011, investment in renovation of the building and preservation of the library collection was significantly lower than planned.

Due to the limited amount of budgetary resources it is very important for the library to acquire and manage its own earnings, received mainly by participating in European and national projects. The analysis of financial data and performance indicators covering the last decade clearly shows that NUL has been continually increasing the degree of efficiency when it comes to the use of inputs, but the budgetary share is not sufficient for the development of services.

2 Financing and funding

In 2011 NUL received € 7,382,561 as its annual grant from the budget of the Republic of Slovenia (Ministry of Culture, Ministry of Higher Education and Science) for provision of public service, a decrease of 2 % compared to the previous year.

In 2011, the library’s own earnings decreased to € 672,835, or by 22 %, due to the completion of several European and national projects (however, compared to 2009 they still exhibit a 14 % increase). The total overall library budget was € 8,055,396, which is 4 % less that in the previous year. The annual grant had started to fall in real terms since 2004 and is not sufficient to cover some urgent expenses like conservation of old materials on acid paper, investments in IT equipment and maintenance of the Jože Plečnik’s building which is a prime national architectural monument.

In 2011 the labour costs amounted to € 4,291,839, or 53 % of the library budget. € 817,969 (11 %) of the overall expenditure was spent on acquisition of information resources, an increase of 35 % compared to the previous year. Electronic resources represented 60 % of the amount spent on information resources (in 2010: 52 %).

Overall library costs per active library user (member) decreased by 4 % comparing to 2010. Taking into account virtual library members as well, the costs come to € 294. The overall costs per physical visit dropped to € 23.5, with virtual visitors included € 1.9 (2010: € 2.3). The overall library costs per loaned item remained at about € 37; they augmented by 15 % comparing to the previous years due to the drop of in-home borrowing.

3 Legislation
In the field of legislation influencing the status and operation of the library in 2011, no major changes occurred. The activities of the library were influenced by the Government restrictions of public finance; salaries of public employees remained temporarily limited.

4 Buildings and premises

In 2011 the already known problems related to library buildings continued to mar the library performance: operation on two separate locations and hardly functional premises make it difficult to offer open access to library materials and modern information services to users. A long-term solution to the lack of space in the library is a new library building, the construction of which has not yet begun in 2011. Namely, the Government adopted a decision on a new urban and architecture competition of a new library building. Thus, all activities accomplished in the past twenty years were dropped; the whole project starts from the beginning. The best architectural solution is to be selected in 2012.

5 Staffing matters

Compared to the previous year, the number of employees financed by the Ministry of Culture in 2011 did not increase. On December 31, 2011, the NUL staff numbered 138 employees (138 FTE). Another 4 FTE employees (2010: 12.5 FTE) were financed from extra budgetary sources (national and European projects); the decrease being due to the completion of most substantial projects. In order to cope with the increased amount of work and to ensure that the opening times stay within the present limits, NUL had to resort to the complementary recruitment (students, volunteers...) and to outsource some activities on the basis of contracts with external service providers, especially for the digitization of library materials.

6 Information technology and networks

In the frames of finances available in 2011, smooth operation of the infrastructure needed to support all electronic services intended for library users was assured.

In 2011 hardware and software needs increased again due to a greater range of electronic services, updating of working processes, the increase in the offer of library-created digital collections and the set up of the digital archive to store electronic publications on a long-term basis. Investments were not realized according to the plans, however the out-dated servers were replaced, a redundant array of independent disks was installed and network equipment as well as workstations were upgraded. A new IT center enabled good conditions for a safe and reliable functioning of the IT infrastructure, a long-term preservation of digital objects and the digital library development.

7 Digital library

In 2011 NUL was very successful in developing and updating of the Digital Library of Slovenia collections. In September, a new version of the portal was launched, featuring many new functionalities for users. At the end of the year the digital library contained 492,243 units of different types of material in full text. The extent of digital contents available through the portal was increased by 10 %. Digitized materials from other libraries and institutions are being progressively included in the portal as well. In 2011, 11 libraries contributed their material and at the end of the year their share was already 35 % of all available material on the portal. The collection of Slovene scientific
periodicals was enriched with more than 10,000 new full-text scientific articles and 1255 issues of scientific periodicals. In total 705,424 scans were created in 2011.

In 2011, NUL continued with selective harvesting of Slovene websites, adding 162 (27%) new websites to the archives. The amount of successfully harvested material increased by 72% and amounted to 1,573 GB in 2011. There were 2,356 captures of web pages. The web archive is publicly accessible at http://arhiv.nuk.uni-lj.si/. The SVAROG portal enables depositors to directly submit their e-publications; in 2011, 56 new publishers registered on the portal (221 total).

According to the AWSTATS statistics there was a big increase of usage of the dLib.si portal. There were 2.6 million of visits (2010: 1.8 million) by more than 1.5 million single users and 41.9 millions pages were browsed (2010: 28.2 millions).

8 Acquisitions of library materials and other information resources

NUL's intake of library materials included the acquisition of information resources by means of legal deposit, purchase, exchange and gifts. In 2011 all together 84,901 physical items were added (2010: 105,548). Legal deposit copies represented 64%, purchase 11%, exchange 5% and gifts 20%. The 2011 total intake amounted to 28,517 volumes and has decreased by 6% when compared to the previous year. At the end of 2011 the total library collection amounted to 2,657,327 volumes, an increase of 1.1% compared to 2010.

When it comes to acquisition of electronic information resources the library gives priority to purchases through library consortia. Electronic resources were acquired mainly within the framework of the national library consortium COSEC, a member of the international eIFL.net consortium. In 2011 the library provided access to 42 licensed electronic databases. At the end of 2011, figures on use of the remote access service show a rise of use of e-resources by 5%.

9 Legal deposit of materials

In 2011 the legal deposit intake for NUL has decreased by 5% in comparison with the previous year. All together 54,087 physical items were taken (2010: 56,814). The scope of the material acquired for other 13 depository libraries was lower even by 6% compared to 2010. Since in October 2009, Act amending and supplementing the Legal Deposit Act caused a decrease of copies of some publications, a further lower legal deposit intake has been expected. Owing to the transfer of legal deposit liability from printers to publishers, the number of depositors has risen to almost 8,000 in 2011 causing a drastic increase in the amount of administrative tasks, such as maintaining registries of depositors, claiming service, notification, delivery notes.

The SVAROG portal enables depositors and others to submit their e-publications, to supply statements on the conditions of use and access to e-material and provide information on new publications or editions. Free accessed web publications are captured and harvested by web crawler.

10 Preservation and conservation of library material

NUL is by law operating as the national conservation and long-term preservation centre for the national written cultural heritage. In 2011 major attention was given to prevention of further decay and damage and physical protection of library material (acid-free book jackets and envelopes, folders and purpose-made boxes; special treatment of archival copies; preservation equipment to store most precious items). The amount of conservation and preservation activities increased in the Old Prints Collection, as well as in the Map & Pictorial Collection. The Conservation and Preservation
Centre continued to systematically review the state of NUL’s collections, thus coming up with plans to preserve specific materials. For the protection and preservation of Serials Collection altogether 57,302 microfilm shots were produced from current titles of Slovene newspapers and magazines, while the most precious and most endangered serials were digitized according to the digitization plan. Activities in developing digital archive and protection of the data referring to the preservation of digital materials continued in 2011.

11 Services to readers

Provision of quality user services can be considered as one of the NUL’s essential strategic priorities. Due to inappropriate premises NUL’s development is quite limited as to the development of traditional library services; so the library has made considerable efforts in terms of providing to its users as many electronic information resources and services. Remote access to electronic resources was already introduced in 2004, followed by the possibility to place orders for in-home borrowing and interlibrary loan, using OPAC and the nation-wide virtual reference service, called »Ask a Librarian«. »Ask NUL« is another library-based reference service. Digitized copies of older books can be ordered by using the service EoD (E-books on demand).

In 2011 the library was open six days in a week (total of 266 days), reading rooms 65 hours per week and circulation desk 50 hours per week. Special collections were opened 29 hours per week. There were 314 seats available in several reading rooms, together with 34 working stations for users allowing access to the Internet. In the premises free and wireless (WiFi) access to internet is offered.

The intensive introduction of new electronic services along with provision of remote access to NUL e-resources and a rich offer of digital material on the digital library portal had an impact on the number of the so called »physical« library members and visits made to the library. Compared to 2010, the number of active members (9,683) decreased by 5 %, the bulk of which were students (70 %). In comparison with 2010, the number of virtual visitors (15,849) increased by 9 %. In 2011, counting of physical visits was done on a typical working week by the use of a thermic camera. According to an assessment of the annual visit based on extrapolation of the number of physical visits on a typical working week, there were 320,000 visitors per year or on average 1,203 on a working day. In total 3,553,333 virtual visits (i.e. visits through the website of NUL) were registered; the rise by 6 % in comparison with 2010. In circulation, counting both in-house use and the number of items issued for home reading, 192,957 volumes were borrowed, what is a decrease of 7 % in comparison with 2010. The interlibrary loan and document delivery service provided 11,243 documents (2010: 11,257), with efficiency indicator at 93 %.

The library received 53,067 information queries (2010: 56,514). 99 % of the queries were successfully dealt with, for which purpose 65,479 complex information searches were carried out. NUL provides a wide range of free-of-charge training courses for its users. 917 users took part in 48 training courses on information literacy (searching and citing of information), an increase of more than 100 % compared to 2010.

The use of remote access to electronic resources within the University of Ljubljana library system increased substantially again. In 2011 the service was used 149,424 times, which is an increase by 5 % in comparison with 2010. The number of active users of this service increased from 14,565 in 2010 to 15,845 in 2011, or by 9 %.

12 Promotional events, exhibitions and publishing
Promotional activities were carried out through advertising in mass media, co-operation with radio and television stations, printed media, along with participation of the staff in a number of expert meetings, conferences and presentations. At the end of 2011 about 1,700 friends were registered to the Facebook profile of NUL and about 1,200 to the profile of the Digital Library of Slovenia.

In 2011 NUL's organized 38 exhibitions in its own premises or outside the library in collaboration with other Slovene institutions. The total duration of exhibitions was 947 days.

As regards NUL publishing activities, altogether 27 publication titles were published, 10 of them were in electronic format only. An electronic version of the Slovene National Bibliography was updated on the new portal Slovenska bibliografiša.

We regularly published journal Knjižničarske novice (Library News), aimed at professional public, in both printed and electronic forms. Several catalogues and leaflets were also published to shed light on the exhibitions. In co-operation between Slovene Library Association and NUL (as co-publisher) the main Slovene scientific journal in the library and information science field, Knjižnica (The Library), was published both in printed and electronic (open-access) versions.

13 Library co-operation

Nationally, NUL has been co-operating with libraries and other organizations in the fields of culture, education and science. NUL has been working together with the Institute of Information Science (IZUM) in Maribor: they have been working jointly on the development and operation of the national shared bibliographic system, called COBISS.

Co-operation with the Slovene archives and museums was mainly focused on the development and use of various methods for conservation and searching solutions for long-term preservation of digital contents. Within the framework of NUL's university function, the library co-operated with the University of Ljubljana, its libraries and also contributed to the work of the University Library Council. The Library was taking care of the remote access service to e-resources, it was a partner in building the University of Ljubljana Digital Library (DiKUL). The co-operation with other libraries was successful in the field of digitization of material and upgrading of digital collections in the Digital Library of Slovenia (dLib.si).

Internationally, NUL co-operated with many libraries from abroad and international library associations and organizations. International exchange of professionals has diminished in the last few years due to restrictive financial situation.

NUL co-operates with other national and university libraries also through interlibrary loan and the exchange of material. In 2011, NUL was a member of 13 international associations and organizations, e.g. CENL, IFLA, COAR, eIFL, LIBER, IIPC etc. In the project of the construction of the library collection, NUL also cooperated with UNESCO and OECD as a depositary library.

NUL is one of the founding members of the European Library and a member of its governing board. NUL also participated in the European Digital Library (Europeana) and in different European projects (EuropeanaLocal, EuropeanaTravel, EOD–eBooks on Demand, Arrow, Impact).

14 Other library activities

In 2011 NUL cooperated as partner in 12 research and development project, mainly funded by EU commission. NUL also performed different activities for the library system on state level. In the frames of continuing professional development, several non-formal courses were carried out,
intended for librarians as well as for library users (1,936 participants; 15 % more than in 2010). It organized professional exams for 110 members of Slovene library staff. Together with the Institute for Information Sciences in Maribor, training of librarians and testing of librarians’ competences for participation in the system COBISS were carried out.

In accordance with the Library Act, NUL is also in charge of monitoring the development of Slovene libraries: gathering and analysing statistical data on library performance (using the BibSist-online software tool); analysing actual development level of libraries and library networks; keeping the register of Slovene libraries (e-Razvid).